



I.C.P.O. - International Criminal Police Organization

Financial Statements

For the Year Ended 31 December 2014

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11 May 2015

REPORT OF MANAGEMENT

INTERPOL management is given the responsibility for the production of the Financial Statements in Regulation 5.5 of its Financial Regulations¹. INTERPOL has adopted International Public Sector Accounting Standards (IPSAS) as its accounting reference standard. These Financial Statements have been prepared in accordance with IPSAS and the INTERPOL Financial Regulations and management considers that it has been compliant with both throughout the year.

The Secretary General is responsible for establishing and maintaining adequate internal financial controls. The Organization's system of internal financial control is designed to provide reasonable assurance regarding the reliability of financial reporting, the preparation of financial statements and the prevention, detection and reporting of fraud. The system of internal control includes policies and procedures at both the Organizational level and transactional level.

Organizational level controls include, in addition to an internal audit function, the policies and procedures that set the internal financial control environment and provide for maintenance of records and the setting of respective authorization levels. Transactional level controls provide reasonable assurance that the Organization complies with the policies, procedures and Financial Regulations for all receipts and expenditures and for the prevention and detection of unauthorized acquisition, use or disposition of the Organization's assets.

Management has reasonable assurance that its system of internal financial control has been operating effectively during the year and that there are no material misstatement or omissions. Management therefore considers that these Financial Statements present fairly the Organization's financial position as at 31 December 2014 and the results of operations and cash flows for the year at that date.

In addition, Senior Management make a declaration on any of their or their related parties' outside interests that may be conflictual or prejudicial to the Organization and that could call into question their independence in exercising their INTERPOL functions. There have been no declarations that have a material impact on these Financial Statements nor in the commitments that Organization has made to third parties.

The Financial Statements were approved by management on 11 May 2015. The statements are audited by the Riksrevisjonen, the Office of the Auditor General of Norway, who were appointed by the General Assembly for a further three year term beginning in November 2013.

Jürgen Stock
Secretary General

Laurent Grosse
Executive Director Resource Management

¹ INTERPOL adopted revised Financial Regulations at its 83rd General Assembly in Monaco which come into force on 31st March 2015. These financial statements have been prepared and presented in accordance with the Financial Regulations that were in force during the financial year 2014.



OPINION OF THE INDEPENDENT EXTERNAL AUDITOR

We have audited the Financial Statements of INTERPOL for the financial year ended 31 December 2014, consisting of the Statement of Financial Position; the Statement of Financial Performance; the Statement of Changes in Net Equity and Funds; the Cash Flows Statement; and the related notes. These Financial Statements are the responsibility of the management of INTERPOL General Secretariat. Our responsibility is to express an opinion on these Financial Statements based on our audit.

We conducted our audit based on internationally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the Financial Statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the Financial Statements. It also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall Financial Statements presentation.

We consider that our audit provides a reasonable basis for concluding that, in our opinion, the Financial Statements give a true and fair view of the financial position of INTERPOL as of 31 December 2014; its financial performance as disclosed and specified in the 2014 accounts and principal notes; its cash flows for the year then ended; and comply with INTERPOL Financial Rules.

The transactions of the INTERPOL accounts have in all material respect been made in accordance with budget provisions, the Financial Regulations, and the legislative authorities of the Organization. Specific observations and recommendations are set out below in our Annual Report for 2014, which we issue in accordance with Chapter 7, Section 2, Regulation 7.7 of the Financial Regulations and Appendix 2 to these Financial Regulations.

Signed at the Office of the Auditor General of Norway in Oslo, on 18 May 2015.

 Bjørn Langerud Assistant Director General	 Per Anders Engeseth Director General	 Arild Anstensiud Senior Audit Adviser
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I.C.P.O - INTERNATIONAL CRIMINAL POLICE ORGANIZATION
STATEMENT OF FINANCIAL POSITION

	Notes	31 December 2014 <i>000s Euros</i>	31 December 2013 <i>000s Euros</i>
<u>ASSETS</u>			
Current Assets			
Cash and Bank Balances	3	67,971	40,026
Investments	3	6,004	28,937
Statutory Contributions Receivable	4	3,297	3,446
Accounts Receivables	4	8,678	3,781
Inventories	5	565	415
Total Current Assets		86,515	76,605
Non-Current Assets			
Investments	3	31	31
Statutory Contributions Receivable	4	329	478
Accounts Receivables	4	16	320
Plant Property and Equipment	6	16,938	18,668
Intangible Assets	6	1,298	1,655
Assets in Progress	6	2,581	1,270
Total Non-Current Assets		21,193	22,422
TOTAL ASSETS		107,708	99,027
<u>LIABILITIES</u>			
Current Liabilities			
Payables	7	(7,631)	(7,771)
Statutory Contributions Received in Advance	8	(5,021)	(3,142)
Other Income Received in Advance	8	(446)	(212)
Trust Funds and Special Accounts	8	(28,373)	(23,666)
Employee-related liabilities	9	(4,795)	(4,646)
Total Current Liabilities		(46,266)	(39,437)
Non-Current Liabilities			
Employee-related liabilities	9	(16,935)	(13,542)
Total Non-Current Liabilities		(16,935)	(13,542)
TOTAL LIABILITIES		(63,201)	(52,979)
TOTAL NET ASSETS		44,507	46,048
<u>EQUITY</u>			
Capital Financing Reserve	10	20,817	21,593
Accumulated Reserve Funds	10	23,690	24,455
TOTAL EQUITY		44,507	46,048

I.C.P.O - INTERNATIONAL CRIMINAL POLICE ORGANIZATION
STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR

	Notes	31 December 2014 <i>000s Euros</i>	31 December 2013 <i>000s Euros</i>
Operating Revenue	11		
Statutory Contributions		51,697	51,185
Regional Bureau Financing		1,147	1,353
Voluntary Contributions		478	622
Reimbursements and Recoveries		24,220	23,050
Financial Income		725	808
Other Income		1,141	1,282
Exchange Rate Gains/(Losses) Net		192	(64)
Total Operating Revenue		79,600	78,236
Operating Expenses	12		
Pay Costs		49,026	44,607
Other Staff Costs		1,528	1,313
Premises Running Costs		2,736	2,522
Maintenance		2,657	2,138
Missions and Meetings		13,574	13,838
Office Expenses		2,188	2,004
Telecommunication Costs		1,453	1,518
Third Party and Other Costs		3,179	5,330
Depreciation Expenditure		4,800	4,693
Total Operating Expenses		(81,141)	(77,963)
Surplus/(Deficit) for the year		(1,541)	273

**I.C.P.O - INTERNATIONAL CRIMINAL POLICE ORGANIZATION
STATEMENT OF CHANGES IN EQUITY**

<i>000s Euros</i>	<i>Notes</i>	Capital Financing Reserve	Accumulated Reserve Funds	Total
Balance at 31 December 2013	10	21,593	24,455	46,048
Net Gains and Losses not recognised in statement of financial performance		(776)	776	
Net (deficit)/surplus for the year			(1,541)	(1,541)
Balance at 31 December 2014	10	20,817	23,690	44,507

I.C.P.O - INTERNATIONAL CRIMINAL POLICE ORGANIZATION
STATEMENT OF CASH FLOWS FOR THE YEAR ENDED ON:

	31 December 2014 <i>000s Euros</i>	31 December 2013 <i>000s Euros</i>
Cash Flows From Operating Activities		
Surplus/(Deficit) from Ordinary Operating Activities	(1,541)	273
Non-Cash Movements		
Depreciation Expenditure	4,800	4,693
Adjustment for Accrued Financial Income		
Adjustment for (Gain) / Loss on Sales of Assets	92	76
<i>Changes in assets</i>		
(Increase)/Decrease in Statutory Contributions Receivables	298	325
(Increase)/Decrease in Accounts Receivables	(4,593)	30
(Increase)/Decrease in Inventories	(150)	11
<i>Changes in Liabilities</i>		
Increase/(Decrease) in Payables	(140)	2,350
Increase/(Decrease) in Statutory Contributions Received in Advance	1,879	0
Increase/(Decrease) in Income Received in Advance	234	1,284
Increase/(Decrease) in Project Trust Accounts	4,707	1,918
Increase/(Decrease) in Employee-related liabilities	3,542	3,246
Net Cash Flows from Operating Activities	9,128	14,206
Cash Flows From Investing Activities		
Sales/(Purchases) of Investments	22,933	(5,934)
Purchases of Fixed Assets	(4,116)	(5,105)
Net Cash Flows from Investing Activities	18,817	(11,039)
Net increase/(decrease) in cash and bank balances	27,945	3,167
Cash and cash equivalents at the beginning of period	40,026	36,859
Cash and cash equivalents at the end of period	67,971	40,026
Movement in cash and bank balances	27,945	3,167

NOTES TO THE FINANCIAL STATEMENTS

Note 1: Objectives and Governance of the Organization

The I.C.P.O. - International Criminal Police Organization - known as INTERPOL (the “Organization”) was founded in 1923 to enhance police co-operation around the world. The Organization currently has 190 member countries (“members”). The aims of the Organization are to:

- Ensure and promote the widest possible mutual assistance between all criminal police authorities within the limits of the laws existing in the different countries and in the spirit of the “Universal Declaration of Human Rights”;
- Establish and develop all institutions likely to contribute effectively to the prevention and suppression of ordinary law crimes.

It carries out these aims by focusing on its law enforcement priorities:

1. Secure global police communications systems;
2. 24/7 support to policing and law enforcement;
3. Capacity building;
4. Assisting in the identification of crimes and criminals.

The Organization is governed by its members. The members elect representatives from each region to sit on the Organization’s Executive Committee; they elect the Secretary General for a term of five years; they approve the Organization’s governing text, the constitution and general regulations. INTERPOL’s financial regulations are an appendix to the general regulations.

The Organization is based in Lyons, France, has its cyber criminality centre in Singapore and representative offices in Brussels, Belgium; Bangkok, Thailand; Geneva, Switzerland, New York, USA and Singapore. It has subsidiary bureaus in: Abidjan, Cote d’Ivoire; Buenos Aires, Argentina; Harare, Zimbabwe; Nairobi, Kenya; Salvador, El Salvador; Yaoundé, Cameroon. Each member has an INTERPOL representative office, known as the INTERPOL National Central Bureau.

The Organization manages its activities through its Strategic Framework and General Programme of Activities. The programme of activities is the annual plan, including budgets, that sets out the activities of the Organization for the following financial period. It is approved by the members at the annual General Assembly.

Financial operations are separated into different budgets – its Regular Budget and Trust Funds and Special Accounts. All members contribute to the Regular Budget of the Organization at a scale determined and mutually agreed between them. Trust Fund and Special Accounts of the Organization are related to certain activities and agreed among participating countries or Organizations from both the public and private sectors.

Following approval of the budget, the members empower the Secretary General to:

- Commit and authorise expenditures and make all payments borne by the Organization for approved activity up to the approval limits;
- Receive income entered in the budget, together with other resources accruing to the Organization up to the approval limits.

The Organization may also enjoy certain privileges and immunities in the countries in which it operates, notably that of being exempt from paying most forms of taxation.

Note 2: Statement of Significant Accounting Policies***Basis of Preparation and Presentation***

The Financial Statements of the Organization are prepared in accordance with its Financial Regulations and in compliance with International Public Sector Accounting Standards (IPSAS). Where IPSAS does not have any specific standard, International Accounting Standards have been used. The Financial Statements are prepared in Euro. To ensure that the presentation of the Statements is consistent, some rounding of balances has been undertaken.

These Financial Statements have been prepared on the going concern basis, conforming to the historical cost convention using the accrual method of accounting. All transactions and operations comply with the Organization's governing texts: its Constitution; Financial Regulations and Financial and Staff Directives. Budgets are not presented in these Statements, in accordance with IPSAS 24, as these are not publicly available.

The following specific accounting policies that materially affect the measurement of financial performance and the financial position have been applied:

Use of Estimates

The Financial Statements necessarily include amounts based on estimates and assumptions by management. Estimates include but are not limited to: indemnity benefit on retirement, accrued charges, provision for risk on inventories and accounts receivable, contingent assets and liabilities, market rental rates. Changes in estimates are reflected in the period in which they become known unless this leads to such a significant change to the Financial Statements from prior periods that the prior year financial statements require restatement. No restatement has been made in 2014.

Foreign Currency Transactions

Transactions in foreign currencies are translated to the Euro at the rate of exchange on the date of the transactions for payments, invoices and good receipts and at an average rate from the previous month for other accounting transactions. Assets and liabilities that are denominated in foreign currencies are translated at the rates of exchange prevailing at the reporting date.

Both realised and unrealised gains and losses resulting from the settlement and revaluation of foreign currency transactions are recognized in the statement of financial performance.

Fixed Assets

Fixed Assets are recorded at cost and depreciated at rates in accordance with the Financial Regulations, to recognize the consumption of economic benefits of the assets over their useful lives. Where the historic book value of an asset is greater than its estimated recoverable amount, the asset is written down to its recoverable amount, resulting in an impairment loss.

Intangible Assets: Software and licences are depreciated on a reducing balance basis at 50% of Net Asset Value at the start of the year, over 4 years. Generally, costs associated with internal development are expensed when incurred. However, expenditures that significantly enhance applications are recognised as capital improvement and added to the original cost of the software.

Buildings: Buildings are depreciated on a straight-line basis over 40 years.

Fixtures and Fittings: Furniture and office equipment are depreciated on a reducing balance basis at 40% of Net Asset Value at the start of the year, over 7 years. Fittings and sports equipment are depreciated on a straight-line basis over 10 years.

Equipment and other assets: Computer Hardware and Telecommunications Equipment is depreciated on a reducing balance basis at 50% of Net Asset Value at the start of the year, over 4 years. Vehicles are depreciated on a reducing balance basis at 40% of Net Asset Value at the start of the year, over 7 years.

Heritage Assets

From time to time, the Organization receives donations or the free use of works of art from member countries or other institutions. Such assets are not valued directly by the Organization in its accounts as no insurance value is ascribed to these objects nor is it intended that they will be sold.

Inventories

Stocks are valued at lower of cost or net realizable value, using the average method of inventory management.

Accounts Receivable

Receivables are stated at their nominal amount and reduced by allowances for estimated irrecoverable amounts. No allowance for loss is recorded for receivables relating to member country statutory contributions. However, a portion of the General Reserve Fund ensures that any revenue shortfall is covered by reserves.

Financial Risk Management

The Organization's Financial Risk Management objective is to ensure that its budgets are achieved, so that the Organization's progress continues as planned, within the framework of the priorities it sets for itself and the associated programme of activities that are agreed at the General Assembly. Its Financial Risk Management policies are framed within the context of its Financial Regulations.

Fair Value Financial Instruments

Financial Instruments employed by the Organization are as follows:

<i>000s Euros</i>	Initial Recognition Amount 2014	Fair Value / Amortised Cost 2014	Initial Recognition Amount 2013	Fair Value / Amortised Cost 2013
Financial Assets				
<i>Classified as Loans and Receivables</i>				
Cash and Bank Balances	67,971	67,971	40,026	40,026
Accounts Receivable	8,743	8,694	4,160	4,101
Statutory Contributions Receivable	3,626	3,626	3,924	3,924
<i>classified as Held to Maturity Assets*</i>				
Investments	6,035	6,035	28,968	28,968
Total	86,375	86,326	77,078	77,019
Financial Liabilities				
Payables	7,631	7,631	7,771	7,771
Income Received in Advance	5,467	5,467	3,354	3,354
Project Trust Accounts	28,373	28,373	23,666	23,666
Employee-related liabilities	21,730	21,730	18,188	18,188
Total	63,201	63,201	52,979	52,979

* refer to credit risk policy note.

The business purpose served by these Financial Instruments is that they aid the Organization in achieving its budgets and making progress towards achieving its objectives. Changes in the values of these financial instruments are routed through the Statement of Financial Performance.

The risks associated with the use of these financial instruments are;

a. **Currency Risk**

The Organization operates bank accounts in Euros (EUR), United States Dollars (USD), Kenyan Shillings (KES), Thailand Baht (THB), Argentina Pesos (ARS), Singapore Dollars (SGD) and Central and West African Francs (XAF - XOF). As a result of conversion of the foreign currency balances held in these accounts to Euros at the balance sheet date, currency risk is incurred due to variation in the Euro values of the converted balances.

In order to minimise currency risk, the Organization has in place a Treasury Policy to;

- optimise, as far as possible, the numbers of the various currencies employed and the exchange transactions for conversion from one to the other;
- convert half of all incoming USD receipts to Euros at the prevailing spot rate, while holding the other half unconverted for expenses in USD;
- make remittances in Euros wherever possible instead of in USD, to the various subsidiary bureaus for conversion into local currency for use at these bureaus;
- increase frequency of remittances to the subsidiary bureaus so as to reduce the level of local currency holdings.

b. **Interest Rate Risk**

Investments of the Organization in short-term maturity instruments with its banks or in asset management schemes are subject to fluctuating returns, on account of market-driven interest rates. This has a bearing on the level of the expenditure budget that is supported for the Organization.

Investments to earn interest income are made by the Organization subject to security, liquidity and profitability criteria, ranked in that order, as specified by its Financial Regulations.

Certain financial instruments show a mark-to-market change in the year. This change in carrying value has not been recognised in the accounts as the Organization does not intend to liquidate the investments prior to maturity, when it will receive full value from the asset manager under the capital guarantee clause of this type of investment.

c. **Credit Risk**

The Organization is exposed to counterparty credit risk from accounts receivable and transactions with banks, and asset management companies. This risk is managed by

- holding bank balances or investments in well-recognized banking institutions rated A (Standard & Poor's) or higher;
- investing in only AAA-rated (Standard & Poor's) asset management schemes for short-term maturities offered by such banking institutions.

The Financial Regulations of the Organization specify conditions for choosing among various financial institutions and banks.

In respect of accounts receivable, adequate provisions have been made for amounts considered uncollectible or doubtful as shown above. In respect of receivables from member countries, a portion of the General Reserve Fund is set aside to absorb the risk of a shortfall. In respect of Trust Funds and Special Accounts, counterparty financing risk is mitigated by the receipt, as far as possible as allowed under the terms of the agreement, of full funding in advance of commencement of obligations.

A fluctuation in the values of the financial assets of the Organization has a bearing on its net worth and affects its continuing progress towards achieving its objectives. The Organization does not require any collateral or security to support financial instruments and other receivables, due to the low level of the residual risk remaining after mitigation as above.

d. **Liquidity Risk**

The Organization manages its current liquidity by continually monitoring its receivables position, its available funds and proposed or ongoing expenditure commitments. Resource allocations for activities are made against available or committed and due funds only, generally before the start of the activity.

The Organization is subject to liquidity risk due to the possible non-timely conversion of its receivables into liquid funds that can be applied to maturing commitments. Safeguards against this risk are specified in the Financial Regulations requiring the maintenance of a certain level of the General Reserve Fund. The Financial Regulations also specify that member countries pay their contribution dues to the Organization each year before the end of April.

In respect of its financial investments, liquidity risk arises on account of adverse market conditions that could prevent an orderly exit or cause a loss on exit from investments. This risk is mitigated by the Organization by diversifying the types of its investments.

The Organization also matches the liquidity profiles of its investments with the overall longer-term resources that are available, choosing to invest up to 50% only of the latter in long-term investments, with the balance held on remunerated bank balances.

Revenue Recognition

Statutory Contributions of member countries: Statutory Contributions from all member countries of the Organization are recorded in the Financial Year following their approval by the General Assembly. This includes specific contributions from certain countries directly relating to the operations of the subsidiary bureaus which also became statutory from January 1, 2005.

Voluntary Contributions: Voluntary Contributions are made by members of the Organization in addition to their statutory contributions and are recognized as revenue on the date of receipt.

Reimbursements and Recoveries, Other Income: Shop sales revenues are recognised at the time of sale. Revenue for Trust Funds and Special Accounts is recorded to the extent of expenditure incurred on the individual projects underlying the Trust Funds and Special Accounts. Other Income, including reimbursement of costs by third parties, is recognised when it is acquired, either contractually, or in the absence of a contract, upon receipt.

Financial Income: Interest income is accrued on a time basis at the effective interest rate.

Revenue that relates to future financial periods is deferred accordingly. The Organization also controls certain assets that are not directly recognized in the accounts.

Services In-Kind

The Organization has the benefit of law enforcement officials that are on secondment from their national administrations. Most of the pay costs for these personnel are paid directly by their national administrations and, as such, the total costs for these personnel do not appear in the Organization's accounts. Based on the Organization's employee benefits paid at the locations where these seconded officers are stationed, the value of the seconded officials is estimated as 18 555 (000) EUR for 2014 (2013: 17 603 (000) EUR).

Rent-free Premises

The Organization also has the free use of premises that have been made available to carry-out its activity. It has opened its Global Complex in Singapore and has Regional Bureaus in Abidjan, Buenos Aires, Harare, Nairobi, San Salvador, Yaoundé and regional offices in Bangkok and New York and pays no rent for the use of the land on which the building in Lyons is constructed. Based on the size of the premises and the prevailing market rents at these locations, the benefit of this rent-free location is estimated at 2 089 (000) in 2014 (2013: 1 049 (000)). However, such premises may form part of national law enforcement institution and as such a fair-market rent may not be appropriate.

Employee Benefits

The Organization administers an internal scheme to compensate individuals facing involuntary loss of employment. The scheme is funded by the Organization's own contributions. Payments are made on a declining basis for consecutive years of an individual not finding alternate employment, per rules specified in the staff manual.

The Organization also offers an indemnity on retirement and supplementary retirement benefits to its employees, depending on seniority and service, per rules specified in the staff manual. Estimates of the impact on the Organization for the retirement indemnity are made at the financial position date and recognised in the Statement of Financial Performance. For the supplementary retirement benefit, the Organization makes a defined contribution.

The Organization also administers a defined contribution pension scheme for all employees who choose to participate in it, for which the Organization contributes at an agreed level relative to an individual employee's contribution. The financial assets under this scheme are held and managed by the Organization alongside its own bank accounts.

All of the Organization's contributions for employee benefits, including from funds received for Trust Funds and Special Accounts, are treated as an expense and included within pay costs in the Statement of Financial Performance.

Operating Lease Assets

Payments made under operating leases are recognized in the Statement of Financial Performance on a straight line basis over the period of the lease.

The Organization has signed leases for additional office space. In the event that the leases are cancelled before their current end date, the Organization may be liable to pay penalties amounting to the outstanding rental, depending on the notice of cancellation.

The amounts payable under these operating lease contracts signed by the Organization are as follows:

Lease Costs (000s Euros)	2014	2013
Not more than 1 year	1,214	1,026
Later than one year and not later than 5 years	6,069	4,104
Later than 5 Years	0	1,026

Changes in Accounting Policies

There were no significant changes to Accounting Policies since the last reporting date.

Note 3: Cash and Bank Balances and Investments

Cash and Bank Balances consist of cash, bank balances including savings accounts and other investments that can be quickly converted into cash.

	31 December 2014 000€	31 December 2013 000€
Cash on Hand	66	63
Deposits with banks unrestricted - euros	66,974	39,596
Deposits with banks unrestricted - other currencies	931	367
Total Cash and Bank Balances	67,971	40,026
	31 December 2014 000€	31 December 2013 000€
Money Market Fund Investments	0	4,000
In Ordinary Banking Products	6,004	20,937
In Structured Banking Products	0	4,000
Total Investments Current	6,004	28,937
In Ordinary Banking Products	31	31
Total Investments Non-Current	31	31
Total Investments	6,035	28,968

Cash deposits are generally held in interest bearing accounts. Interest bearing accounts and investments yielded an average rate of 1.0% in 2014 (2013: 1.3%).

Certain cash deposits are designated for specific uses:

- Trust Funds and Special Accounts
- Defined Contribution Pension scheme
- Supplementary retirement scheme.

The total amount of cash and cash equivalents and investments held for these specific uses was 45.413 M€ (2013: 37.566 M€). The Organization has no confirmed credit lines or bank overdrafts.

Note 4: Accounts Receivable and Prepayments

	31st December 2014 000€	31st December 2013 000€
Current Statutory Contributions Receivable	3,297	3,446
Prepaid Expenses	2,017	1,186
Other Receivables	6,710	2,628
Provision for Uncollectable Receivables	(49)	(33)
Total Current Accounts Receivable	<u>8,678</u>	<u>3,781</u>
Non-Current Statutory Contributions Receivable	329	478
Total Non Current Accounts Receivable	16	320

Statutory contributions receivable represents uncollected revenues that are committed to the Organization by member countries on the basis of approved budgets passed at the General Assembly. The non-current part of statutory contributions receivable represents future period receivables under debt re-scheduling arrangements. Total statutory contributions as at 31 December 2014 were 3.626M€ (2013: 3.924M€)

Note 5: Inventories

	31st December 2014 000€	31st December 2013 000€
Items Held for Sale	492	333
Supplies	<u>73</u>	<u>82</u>
Total Inventories	565	415

Items held for sale include items sold in the INTERPOL shop. Supplies include office consumables and items for maintenance.

Note 6: Net Fixed Assets

	Balance at 31st December 2013 000€	Additions / Depreciation 000€	Disposals 000€	Balance at 31st December 2014 000€
Cost of Fixed Assets				
Plant Property and Equipment	56,391	2,162	(2,495)	56,058
Intangible Assets	14,879	643	(4)	15,518
Fixed Assets in Progress	1,270	1,311		2,581
Total Cost of Fixed Assets	72,540	4,116	(2,499)	74,157
Depreciation				
Plant Property and Equipment	(37,725)	(3,800)	2,405	(39,120)
Intangible Assets	(13,222)	(1,000)	2	(14,220)
Fixed Assets in Progress				
Total Depreciation	(50,947)	(4,800)	2,407	(53,340)
Net Fixed Assets				
Plant Property and Equipment	18,666	(1,638)	(90)	16,938
Intangible Assets	1,657	(357)	(2)	1,298
Fixed Assets in Progress	1,270	1,311		2,581
Total Net Fixed Assets	21,593	(684)	(92)	20,817

Fixed assets comprise the following categories:

Plant Property and Equipment: Includes the headquarters building in Lyons, France owned by the Organization, and office equipment, fixtures, fittings, vehicles and other equipment.

Intangible Assets: Consist of software and licenses.

Fixed Assets in Progress: These are assets whose purchase, installation and commissioning processes are still in progress. The amounts shown here comprise part / full payments for assets whose beneficial ownership has passed over to the Organization. These assets have not yet been subject to depreciation.

There were no revaluations or transfers during the year.

Note 7: Payables

	31st December 2014 000€	31st December 2013 000€
Suppliers and Accrued Charges	5,608	5,925
Social Security and Insurance Payable	1,730	1,809
Other Payables	<u>293</u>	<u>37</u>
Total Payables	<u>7,631</u>	<u>7,771</u>

Suppliers and accrued charges include invoices received from suppliers that are yet to be settled and obligations to suppliers for services performed but not yet invoiced. Payables to welfare institutions are current contributions for health and social charges.

Note 8: Income Received in Advance and Trust Funds and Special Accounts

	31st December 2014 000€	31st December 2013 000€
Statutory Contributions Received in Advance	5,021	3,142
Other Income Received in Advance	446	212
Trust Funds and Special Accounts	<u>28,373</u>	<u>23,666</u>
Total Income Received in Advance	<u>33,840</u>	<u>27,020</u>

Statutory contributions received in advance are payments made by member countries in advance of the 2015 budget. Other income received in advance includes reimbursements received in advance of their expense. Trust Fund and Special Accounts represents monies received from external sponsors for a specified, defined purpose. This income has a restricted use and is not freely available to the Organization, but dependent upon on the terms agreed with the sponsor or the conditions of the Trust Fund.

Note 9: Employee-Related Liabilities

Employee-related liabilities for the Organization consist of:

- Employment Provision, for the loss of employment with the Organization;
- Provision for leave not availed by employees at year end;
- Employee Benefits, mainly for one-off payments to employees on retirement;
- Pension Scheme, the Organization's defined contribution pension scheme. All contributions to the Organization's defined contribution pension scheme are funded into a separate bank account, as explained in note 3.

Details regarding employee-related liabilities are as under:

EMPLOYEE-RELATED LIABILITIES <i>000s Euros</i>	Unemployment Provision	Employee benefits		Provision for leave not availed	Pension Scheme	TOTAL
		Indemnity on retirement	Supplementary retirement			
Balance at December 31, 2013	716	1,228	3,090	2,547	10,607	18,188
Recognised in the statement of financial performance	472	255	751	427	2,114	4,019
<i>Items not in the statement of financial performance</i>						
- Income from pay costs (being staff's contribution)					1,007	1,007
- Interest Income			58		211	269
- Settlement of liabilities	(150)	(244)	(523)	(180)	(657)	(1,753)
Balance at December 31, 2014	1,038	1,239	3,377	2,794	13,282	21,730

Of these amounts 4.795 M€ (2013: 4.646 M€) are due in less than one year and 16.935 M€ (2013: 13.542 M€) in more than one year.

Note 10: Total Equity

	31st December 2013 000€	Transfers 000€	Current Year Surplus/(Deficit) 000€	31st December 2014 000€
Capital Financing Reserve	21,593	(776)		20,817
Accumulated Reserve Funds				
<i>General Reserve Fund</i>	14,870		(821)	14,049
<i>Capital Investment Fund</i>	5,601	776		6,377
<i>Other Funds</i>	3,984		(720)	3,264
Total Accumulated Reserve Funds	24,455	776	(1,541)	23,690
TOTAL EQUITY	46,048		(1,541)	44,507

Reserves or Total Equity represent member countries' net interest and the reserves of the Organization, comprising the Capital Financing Reserve and the Accumulated Reserve Funds.

The Capital Financing Reserve represents member country ownership interest in the fixed assets of the Organization as shown in note 6. Net additions to assets are funded out of the accumulated reserves completely and statutory contributions do not cover asset acquisitions in a given year.

All other reserves of the Organization are grouped together as Accumulated Reserves. These include:

- The General Reserve Fund which is used for ordinary operating activities of the Organization as approved in the general budget of the Organization;
- The Capital Investment Fund for financing asset acquisitions;
- Other Funds which are used for purposes specified by the membership.

Note 11: Operating Revenues

	31st December 2014 000€	31st December 2013 000€
Statutory Contributions	51,697	51,185
Regional Bureau financing	1,147	1,353
Voluntary Contributions	478	622
Reimbursements and Recoveries	24,220	23,050
Financial Income	725	808
Other Income	1,141	1,282
Exchange rate Gains/(Losses) Net	192	(64)
	79,600	78,236

The main variances between 2013 and 2014 are:

1. Statutory Contributions: These are the amounts receivable during the year from member countries. Statutory Contributions increased by 1.0% in line with the approved annual budget.

2. Financial Income:

	31st December 2014 000€	31st December 2013 000€
Financial Income from Bank Deposits	85	140
Financial Income from Investments	640	669
Total Financial Income	725	809

3. Reimbursements and Recoveries: Reimbursements and Recoveries includes income from services charged to other Organisations, including other INTERPOL budgets, for services provided. It increased to 24.220 M€ in 2014 (2013: 23.050 M€). Of this amount, income on Trust Funds and Special Accounts was 19.426 M€, having been adjusted for transfers between budgets (2013: 19.466 M€).

Note 12: Operating Expenses

	31st December 2014 000€	31st December 2013 000€
Salaries	31,766	29,224
Employee Charges	11,301	10,449
Allowances	5,959	4,934
Total Pay Costs	49,026	44,607
Training	343	345
Other Staff Costs	1,185	968
Total Other Staff Costs	1,528	1,313
Building Rental	1,996	1,812
Utilities and Other	740	710
Total Premises Running Costs	2,736	2,522
IT Equipment	1,532	1,458
Building Maintenance	1,125	680
Total Maintenance	2,657	2,138
Travel	10,925	10,833
Conferences and Events	2,649	3,005
Total Missions and Meetings	13,574	13,838
Consumables and Supplies	1,029	822
Equipment Hire and Other	1,159	1,182
Total Office Expenses	2,188	2,004
Network Costs	804	771
Communication Costs	649	747
Total Telecommunication Costs	1,453	1,518
Consultancy Expenses	2,567	3,404
Provisions for Risks on Receivables	39	79
Equipment Donated	611	1,227
Other Administration Expenses	(38)	620
Total Third Party and Other Costs	3,179	5,330
Depreciation Expenditure	4,800	4,693
Total Operating Expenses	81,141	77,963

Principal variances between 2014 and 2013 are:

⇒ Total Pay costs increased due to a larger number of personnel on Trust Fund and Special Accounts.

Note 13: Segment information – Statement of Financial Performance

Segment information is based on the principal activities and sources of finance for the Organization. The Regular Budget (1) corresponds to the combined operating budgets of the Organization – general and specific budgets - that are primarily funded by member countries through statutory contributions and presented at the General Assembly for approval. The other segment (2) is “extra-budgetary” funding and is financed by external parties from both the public and private sectors and separately managed in Trust Funds and Special Accounts. The effect of transfers and adjustments between these budgets is removed from the Regular Budget.

Owing to the nature of the activities of the Organization, its assets and liabilities are jointly used by the segments and are not disclosed separately.

	Regular Budget (1)		Trust Funds and Special Accounts (2)		Total	
	2014	2013	2014	2013	2014	2013
	000s Euros	000s Euros	000s Euros	000s Euros	000s Euros	000s Euros
Operating Revenue						
Statutory Contributions	51,697	51,185			51,697	51,185
Regional Bureau Financing	1,147	1,353			1,147	1,353
Voluntary Contributions	478	622			478	622
Reimbursements and Recoveries	1,567	900	22,653	22,150	24,220	23,050
Financial Income	716	789	9	19	725	808
Other Income	1,141	1,282			1,141	1,282
Exchange Rate Gains/(Losses) Net	191	(8)	1	(56)	192	(64)
Total Operating Revenue	56,937	56,123	22,663	22,113	79,600	78,236
Operating Expenses						
Pay Costs	40,878	38,773	8,148	5,834	49,026	44,607
Other Staff Costs	1,267	994	261	319	1,528	1,313
Premises Running Costs	2,358	2,147	378	375	2,736	2,522
Maintenance	2,372	1,977	285	161	2,657	2,138
Missions and Meetings	5,467	5,709	8,107	8,129	13,574	13,838
Office Expenses	1,168	1,289	1,020	715	2,188	2,004
Telecommunication Costs	1,199	1,455	254	63	1,453	1,518
Third Party and Other Costs	(1,031)	(1,182)	4,210	6,512	3,179	5,330
Depreciation Expenditure	4,800	4,688		5	4,800	4,693
Total Operating Expenses	(58,478)	(55,850)	(22,663)	(22,113)	(81,141)	(77,963)
Surplus/(Deficit) for the year	(1,541)	273			(1,541)	273

Note 14: Related Party Transactions

The Organization's supreme governing body is the General Assembly, composed of representatives from all of the member countries. The General Assembly elects an Executive Committee composed of thirteen delegates including the President of the Organization. Implementation of activities is performed by the Secretary General who directs the Secretariat and is assisted by senior management (key management personnel).

Neither the delegates to the General Assembly nor the Executive Committee members including the President, receive any remuneration from the Organization for their roles. Members of the Executive Committee are entitled to reimbursement of travel expenses incurred in the execution of their duties, and are paid per-diems, in accordance with the Organization's travel policy.

Key management personnel including the Secretary General aggregate remuneration was as follows:

Key Management Personnel			
2014		2013	
Number of individuals	Aggregate remuneration <i>000 Euros</i>	Number of individuals	Aggregate remuneration <i>000 Euros</i>
9	1,261	9	1,478

Key management personnel include officers that are seconded from their national administrations and whose expenses may, in part, be paid by their national administration. Remuneration includes gross salary and emoluments payable to the key management personnel for their work at INTERPOL. There were no loans to senior staff members or their close family members that were not available to other categories of staff. The Secretary General is provided with rent-free accommodation at the Lyons headquarters, for which no equivalent market value is possible.

The Organization is under the direct control of the member countries. It has no ownership interest in other associations or joint ventures. There were no material transactions with related parties during the years 2014 and 2013.